

ATTACHMENT 3

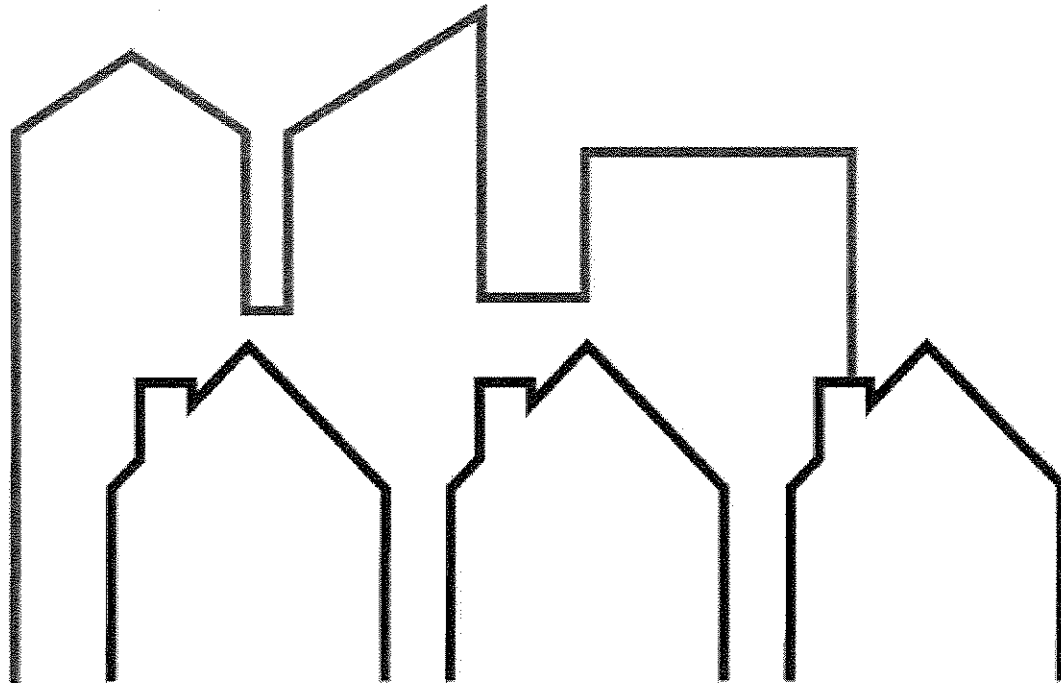
**ATTACHMENT 3**

**FISCAL YEAR 2011 PROPOSED BUDGET**

*FOR THE REDEVELOPMENT PROJECT AREAS*

*MANAGED BY*

**CITY REDEVELOPMENT DIVISION  
CITY PLANNING & COMMUNITY  
INVESTMENT DEPARTMENT**



# **CITY OF SAN DIEGO REDEVELOPMENT AGENCY**

**REDEVELOPMENT AGENCY OF THE CITY OF SAN DIEGO**

**FISCAL YEAR 2011 BUDGET**  
*FOR THE REDEVELOPMENT PROJECT AREAS MANAGED BY*

**REDEVELOPMENT DIVISION**  
**CITY PLANNING & COMMUNITY INVESTMENT**



## **REDEVELOPMENT AGENCY OF THE CITY OF SAN DIEGO**

### **FISCAL YEAR 2011 BUDGET**

*FOR THE PROJECT AREAS MANAGED BY*

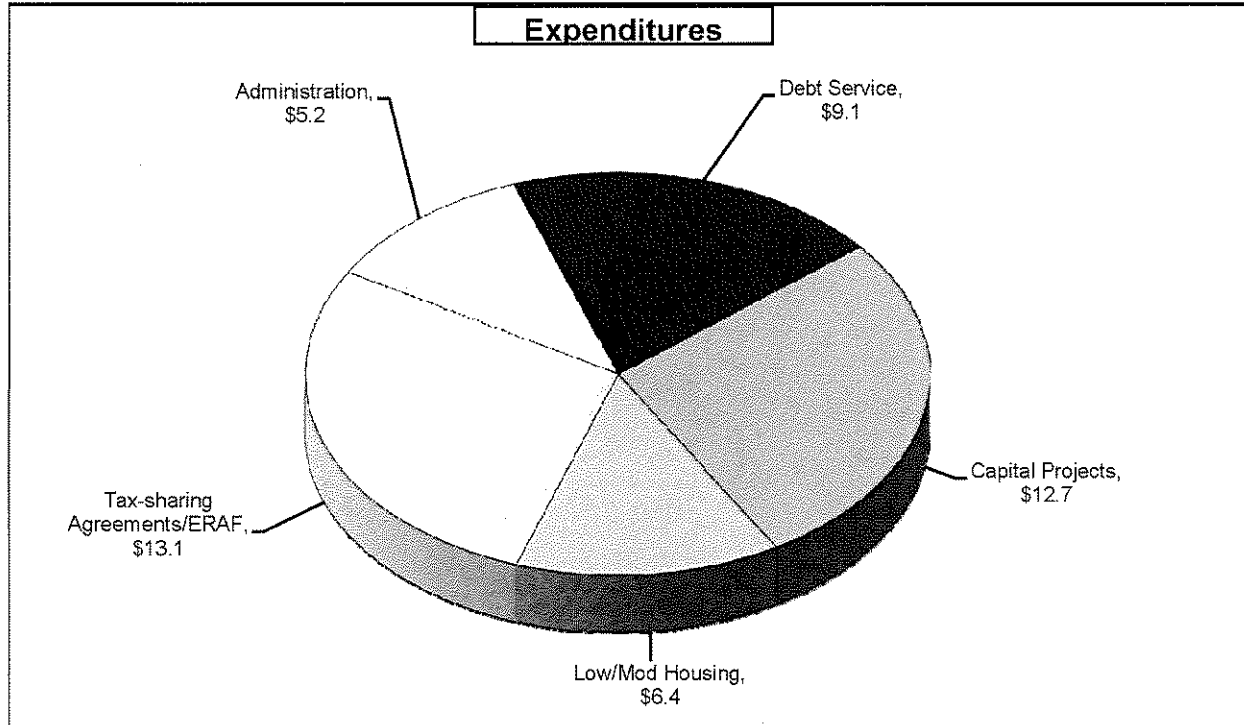
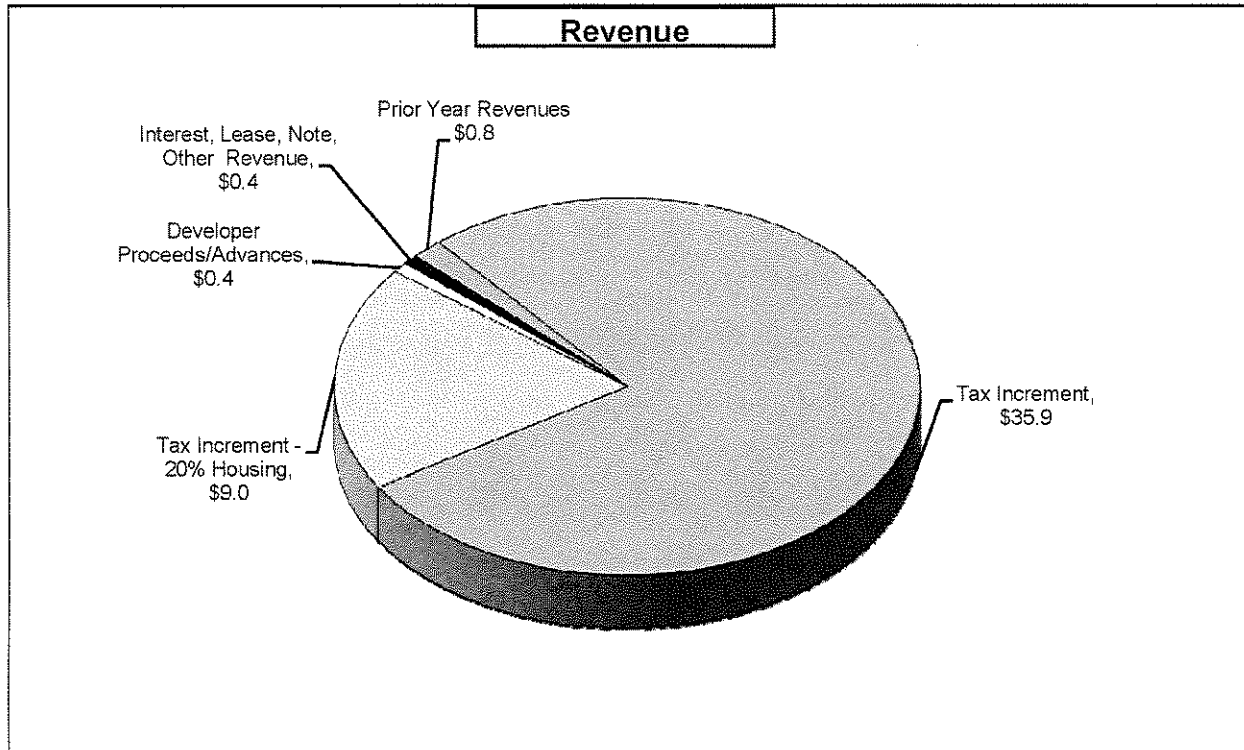
### **REDEVELOPMENT DIVISION**

**CITY PLANNING & COMMUNITY INVESTMENT DEPARTMENT**

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**CITY REDEVELOPMENT**  
**FISCAL YEAR 2011 BUDGET SUMMARY**  
**REVENUE AND EXPENDITURES**  
\$46.5 (In Millions)



**CITY REDEVELOPMENT  
FISCAL YEAR 2011 BUDGET SUMMARY  
REVENUE AND EXPENDITURES**  
(In Thousands)

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**REVENUES**

Tax Increment - Non-Housing	\$ 35,933.0
Tax Increment - 20% Housing Set a Side	8,983.2
Developer Proceeds / Advances	445.5
Interest, Lease, Notes, Other	391.5
Prior Years Revenues / Adjustments	760.5
Total Revenues	<u>\$ 46,513.6</u>

**EXPENDITURES**

Capital Project Activities	\$ 12,718.4
Low/Mod Projects Activities	6,390.7
Tax Sharing/ERAF Payment	13,075.2
Administration (Page 16)	5,190.3
Debt Service (Page 19)	9,139.0
Total Expenditures	<u>\$ 46,513.6</u>

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**CITY REDEVELOPMENT**  
**FISCAL YEAR 2011 BUDGET SUMMARY**  
**REVENUE AND EXPENDITURES**  
(In Thousands)

	Barrio Logan	City Heights	College Community	College Grove	Crossroads	Grantville	Linda Vista	Naval Training Center	North Bay	North Park	San Ysidro	<b>FY 2011 Budget</b>
<b>Revenue</b>												
Tax Increment	\$ 518.5	\$ 9,080.9	\$ 878.0	\$ 613.5	\$ 2,722.6	\$ 970.8	\$ 84.9	\$ 4,199.1	\$ 7,158.6	\$ 5,761.8	\$ 3,954.4	<b>\$ 35,933.0</b>
Tax Increment - 20% Housing	129.6	2,270.2	219.5	153.4	680.6	242.7	21.2	1,049.8	1,789.6	1,438.0	988.6	<b>8,983.2</b>
Developer Proceeds/Advances	-	445.5	-	-	-	-	-	-	-	-	-	<b>445.5</b>
Interest, Lease, Note, Other Revenue	2.0	34.9	3.3	2.2	8.5	3.4	261.6	15.4	26.5	21.0	12.8	<b>391.5</b>
Prior Year Revenues	-	-	-	-	-	93.7	15.6	397.0	254.1	-	-	<b>760.5</b>
<b>Total Revenue</b>	<b>\$ 650.1</b>	<b>\$ 11,831.5</b>	<b>\$ 1,100.7</b>	<b>\$ 769.0</b>	<b>\$ 3,411.7</b>	<b>\$ 1,310.6</b>	<b>\$ 383.3</b>	<b>\$ 5,661.3</b>	<b>\$ 9,228.8</b>	<b>\$ 7,210.8</b>	<b>\$ 4,955.9</b>	<b>\$ 46,513.6</b>
<b>Expenditures</b>												
Capital Projects	\$ 237.7	\$ 2,163.0	\$ 397.0	\$ 377.2	\$ 1,355.9	\$ 230.6	\$ 289.9	\$ 1,831.6	\$ 3,526.8	\$ 1,114.1	\$ 1,194.6	<b>\$ 12,718.4</b>
Low/Mod Housing	129.6	622.2	219.5	153.4	680.6	242.7	21.2	942.5	1,424.8	965.7	988.6	<b>6,390.7</b>
Tax-sharing Agreements/ERAF	102.3	4,285.3	198.8	163.6	842.2	287.9	7.4	1,356.2	2,407.5	1,893.2	1,531.1	<b>13,075.2</b>
Administration	117.8	1,166.4	285.6	74.9	533.0	399.4	14.8	375.3	827.4	585.5	800.2	<b>5,190.3</b>
Debt Service	62.7	3,594.6	-	-	-	150.0	50.0	1,155.8	1,042.2	2,642.4	441.3	<b>9,139.0</b>
<b>Total Expenditures</b>	<b>\$ 650.1</b>	<b>\$ 11,831.5</b>	<b>\$ 1,100.7</b>	<b>\$ 769.0</b>	<b>\$ 3,411.7</b>	<b>\$ 1,310.6</b>	<b>\$ 383.3</b>	<b>\$ 5,661.3</b>	<b>\$ 9,228.8</b>	<b>\$ 7,210.8</b>	<b>\$ 4,955.9</b>	<b>\$ 46,513.6</b>

**CITY REDEVELOPMENT**  
**CONSOLIDATED CITY REDEVELOPMENT PROJECTS**  
**FISCAL YEAR 2011 EXPENDITURE BUDGET**  
(In Thousands)

	<u>Est. FY2010 Carryover</u>	<u>FY2011 Proposed</u>	<u>Available Budget</u>
Capital Projects			
Barrio Logan	\$ 10.6	\$ 237.7	\$ 248.3
City Heights	690.0	2,163.0	2,853.0
College Community	388.9	397.0	785.9
College Grove	1,291.6	377.2	1,668.8
Crossroads	1,600.1	1,355.9	2,956.0
Grantville	265.2	230.6	495.7
Linda Vista	547.3	289.9	837.2
Naval Training Center	2,923.3	1,831.6	4,754.9
North Bay	8,547.9	3,526.8	12,074.8
North Park	5,506.4	1,114.1	6,620.4
San Ysidro	3,103.8	1,194.6	4,298.5
Total Capital Projects Expenditures	<u>\$ 24,875.1</u>	<u>\$ 12,718.4</u>	<u>\$ 37,593.4</u>
Affordable Housing	16,503.0	6,390.7	22,893.7
Tax Sharing Agreements/ERAF Payment	3,513.7	13,075.2	16,588.9
Administration	-	5,190.3	5,190.3
Debt Service	-	9,139.0	9,139.0
Total FY 2011 Budget	<u>\$ 44,891.7</u>	<u>\$ 46,513.6</u>	<u>\$ 91,405.4</u>

**CITY REDEVELOPMENT**  
**BARRIO LOGAN REDEVELOPMENT PROJECT**  
**FISCAL YEAR 2011 EXPENDITURE BUDGET**

	Est. FY2010 Carryover	FY2011 New	Available Budget
Capital Projects			
Barrio Child Development Rehabilitation	\$ -	\$ 20,000	\$ 20,000
Barrio Logan Projects/General	10,596	100,000	110,596
Community Enhancement Program	-	25,000	25,000
Paradise Senior Center Rehabilitation	-	32,717	32,717
Storefront Improvement Program	-	60,000	60,000
Total Capital Projects	<u>10,596</u>	<u>237,717</u>	<u>248,313</u>
Affordable Housing			
Administration	-	4,892	4,892
Community Enhancement Program	-	50,000	50,000
Mercado del Barrio Project	<u>363,695</u>	<u>74,729</u>	<u>438,424</u>
Total Affordable Housing	<u>363,695</u>	<u>129,621</u>	<u>493,316</u>
Tax Sharing Agreements/ERAF Payment	33,956	102,296	136,252
Administration	-	117,771	117,771
Debt Service	-	62,700	62,700
Total FY 2011 Budget	<u>\$ 408,247</u>	<u>\$ 650,105</u>	<u>\$ 1,058,352</u>



**CITY REDEVELOPMENT**  
**CITY HEIGHTS REDEVELOPMENT PROJECT**  
**FISCAL YEAR 2011 EXPENDITURE BUDGET**

	Est. FY2010 Carryover	FY2011 New	Available Budget
<b>Capital Projects</b>			
City Heights Unallocated Projects	\$ -	\$ 669,717	\$ 669,717
Community Enhancement Program	30,000	-	30,000
Price Charities Lease	-	43,272	43,272
Public Improvements	160,000	1,450,000	1,610,000
Storefront Improvements Program (SIP)	500,000	-	500,000
<b>Total Capital Projects</b>	<b>690,000</b>	<b>2,162,989</b>	<b>2,852,989</b>
<b>Affordable Housing</b>			
Administration	-	43,416	43,416
City Heights LM Projects/General	144,657	-	144,657
City Heights Low/Mod Unallocated Funds	725,000	128,771	853,771
Fairmount 26 LP Affordable Housing Project	3,015,000	-	3,015,000
Home in the Heights	2,067,182	-	2,067,182
Housing Enhancement Loan Program (H.E.L.P.)	-	450,000	450,000
<b>Total Affordable Housing</b>	<b>5,951,839</b>	<b>622,187</b>	<b>6,574,026</b>
Tax Sharing Agreements/ERAF Payment	1,074,955	4,285,259	5,360,214
Administration	-	1,166,449	1,166,449
Debt Service	-	3,594,625	3,594,625
<b>Total FY 2011 Budget</b>	<b>\$ 7,716,794</b>	<b>\$ 11,831,510</b>	<b>\$ 19,548,304</b>

**CITY REDEVELOPMENT**  
**COLLEGE COMMUNITY REDEVELOPMENT PROJECT**  
**FISCAL YEAR 2011 EXPENDITURE BUDGET**

	<u>Est. FY2010 Carryover</u>	<u>FY2011 New</u>	<u>Available Budget</u>
Capital Projects			
City Project Expense Reimbursement	\$ -	\$ 100,000	\$ 100,000
College Community Projects/General	25,899	48,263	74,162
College Community Unallocated Projects	362,982	248,778	611,760
Total Capital Projects	<u>388,881</u>	<u>397,041</u>	<u>785,922</u>
Affordable Housing			
Administration	-	11,618	11,618
College Community L/M Projects/General	48,598	-	48,598
College Community Low/Mod Unallocated Projects	1,112,962	207,873	1,320,835
Total Affordable Housing	<u>1,161,560</u>	<u>219,491</u>	<u>1,381,051</u>
Tax Sharing Agreements/ERAF Payment	16,178	198,579	214,757
Administration	-	285,609	285,609
Debt Service	-	-	-
Total FY 2011 Budget	<u>\$ 1,566,619</u>	<u>\$ 1,100,721</u>	<u>\$ 2,667,340</u>

**CITY REDEVELOPMENT**  
**COLLEGE GROVE REDEVELOPMENT PROJECT**  
**FISCAL YEAR 2011 EXPENDITURE BUDGET**

	Est. FY2010 Carryover	FY2011 New	Available Budget
Capital Projects			
College Grove Projects/General	\$ 109,819	\$ -	\$ 109,819
College Grove Unallocated Projects	639,886	27,175	667,061
North Chollas Park Improvements	141,901	-	141,901
Public Improvements	250,000	350,000	600,000
Redevelopment Plan Update/Merger	150,000	-	150,000
Total Capital Projects	<u>1,291,606</u>	<u>377,175</u>	<u>1,668,781</u>
Affordable Housing			
Administration	-	3,057	3,057
College Grove Low/Mod Projects/General	55,827	309	56,136
College Grove Low/Mod Unallocated Projects	63,983	-	63,983
Housing Enhancement Loan Program (H.E.L.P.)	-	150,000	150,000
Total Affordable Housing	<u>119,810</u>	<u>153,366</u>	<u>273,176</u>
Tax Sharing Agreements/ERAF Payment	132,319	163,572	295,891
Administration	-	74,870	74,870
Debt Service	-	-	-
Total FY 2011 Budget	<u>\$1,543,735</u>	<u>\$ 768,983</u>	<u>\$ 2,312,718</u>

**CITY REDEVELOPMENT**  
**CROSSROADS REDEVELOPMENT PROJECT**  
**FISCAL YEAR 2011 EXPENDITURE BUDGET**

	Est. FY2010 Carryover	FY2011 New	Available Budget
Capital Projects			
Crossroads Projects/General	\$ 62,489	\$ -	\$ 62,489
Crossroads Unallocated Projects	354,558	<b>589,551</b>	944,109
North Chollas Park	887,000	-	887,000
Public Improvements	46,018	<b>399,344</b>	445,362
Redevelopment Plan Update/Merger	-	<b>267,000</b>	267,000
Storefront Improvement Program (SIP)	-	<b>100,000</b>	100,000
University Avenue Sidewalks	250,000	-	250,000
Total Capital Projects	<u>1,600,065</u>	<u><b>1,355,895</b></u>	<u>2,955,960</u>
Affordable Housing			
Administration	-	<b>16,510</b>	16,510
Crossroads Low/Mod Projects/General	155,360	-	155,360
Crossroads Low/Mod Unallocated Projects	932,676	<b>402,128</b>	1,334,804
Housing Enhancement Loan Program (H.E.L.P.)	-	<b>262,000</b>	262,000
Total Affordable Housing	<u>1,088,036</u>	<u><b>680,638</b></u>	<u>1,768,674</u>
Tax Sharing Agreements/ERAF Payment	277,358	<b>842,179</b>	1,119,537
Administration	-	<b>532,980</b>	532,980
Debt Service	-	-	-
Total FY 2011 Budget	<u><u>\$ 2,965,459</u></u>	<u><u><b>\$ 3,411,692</b></u></u>	<u><u>\$ 6,377,151</u></u>

**CITY REDEVELOPMENT**  
**GRANTVILLE REDEVELOPMENT PROJECT**  
**FISCAL YEAR 2011 EXPENDITURE BUDGET**

	Est. FY2010 Carryover	FY2011 New	Available Budget
Capital Projects			
Alvarado Creek Improvements	\$ -	\$ 50,000	\$ 50,000
Grantville Master Plan Update	233,014	-	233,014
Grantville Unallocated Projects	-	162,734	162,734
Storefront Improvement Program (SIP)	32,176	17,824	50,000
Total Capital Projects	265,190	230,558	495,748
Affordable Housing			
Administration	-	16,510	16,510
Grantville Low/Mod Projects/General	317,868	17,215	335,083
Grantville Low/Mod Unallocated Projects	30,059	158,974	189,033
Housing Enhancement Loan Program (H.E.L.P.)	160,500	50,000	210,500
Total Affordable Housing	508,427	242,699	751,126
Tax Sharing Agreements/ERAF Payment	148,729	287,925	436,654
Administration	-	399,427	399,427
Debt Service	-	150,000	150,000
Total FY 2011 Budget	\$ 922,346	\$ 1,310,609	\$ 2,232,955

**CITY REDEVELOPMENT**  
**LINDA VISTA REDEVELOPMENT PROJECT**  
**FISCAL YEAR 2011 EXPENDITURE BUDGET**

	Est. FY2010 Carryover	FY2011 New	Available Budget
Capital Projects			
Housing Enhancement Loan Program (H.E.L.P.)			
Administration	\$ -	\$ 3,091	\$ 3,091
Linda Vista Projects/General	24,439	8,000	32,439
Linda Vista Unallocated Projects	447,699	23,449	471,148
Property Maintenance (6905-21 Linda Vista Rd)	34,585	-	34,585
Property Management Services (6905-21 Linda Vista Rd)	40,574	45,000	85,574
Public Improvements	-	210,325	210,325
Total Capital Projects	<u>547,297</u>	<u>289,865</u>	<u>837,162</u>
Affordable Housing			
Administration	-	611	611
Housing Enhancement Loan Program (H.E.L.P.)	-	20,604	20,604
Total Affordable Housing	<u>-</u>	<u>21,215</u>	<u>21,215</u>
Tax Sharing Agreements/ERAF Payment	-	7,408	7,408
Administration	-	14,790	14,790
Debt Service	-	50,000	50,000
Total FY 2011 Budget	<u>\$ 547,297</u>	<u>\$ 383,278</u>	<u>\$ 930,575</u>

**CITY REDEVELOPMENT**  
**NAVAL TRAINING CENTER (NTC) REDEVELOPMENT PROJECT**  
**FISCAL YEAR 2011 EXPENDITURE BUDGET**

	Est. FY2010 Carryover	FY2011 New	Available Budget
Capital Projects			
Boat Channel	\$ 191,643	\$ -	\$ 191,643
NTC Foundation - 2nd Rehabilitation	1,235,018	-	1,235,018
NTC Park Phase 2	1,442,666	-	1,442,666
NTC Projects/General	53,997	-	53,997
NTC Unallocated Projects	-	<b>1,831,586</b>	1,831,586
Total Capital Projects	<u>2,923,324</u>	<u><b>1,831,586</b></u>	<u>4,754,910</u>
Affordable Housing			
Administration	-	<b>15,287</b>	15,287
El Pedregal - San Ysidro Project Area	-	-	-
Homeless Agreement	22,885	-	22,885
NTC Low/Mod Unallocated Projects	592,868	<b>927,165</b>	1,520,033
Verbena - San Ysidro Project Area	-	-	-
Total Affordable Housing	<u>615,753</u>	<u><b>942,452</b></u>	<u>1,558,205</u>
Tax Sharing Agreements/ERAF Payment	120,613	<b>1,356,168</b>	1,476,781
Administration	-	<b>375,269</b>	375,269
Debt Service	-	<b>1,155,807</b>	1,155,807
Total FY 2011 Budget	<u><u>\$ 3,659,690</u></u>	<u><u><b>\$ 5,661,284</b></u></u>	<u><u>\$ 9,320,974</u></u>

**CITY REDEVELOPMENT**  
**NORTH BAY REDEVELOPMENT PROJECT**  
**FISCAL YEAR 2011 EXPENDITURE BUDGET**

	<u>Est. FY2010 Carryover</u>	<u>FY2011 New</u>	<u>Available Budget</u>
Capital Projects			
Citylink Developer Payment	\$ -	\$ 100,000	\$ 100,000
MTDB Public Use Lease	-	300,000	300,000
North Bay Unallocated Projects	6,750,878	1,818,846	8,569,724
PAC Administration	-	8,000	8,000
Planning Studies	-	250,000	250,000
Public Improvements	1,000,000	1,050,000	2,050,000
Storefront Improvement Program	222,026	-	222,026
YMCA Peninsula Agreement	575,000	-	575,000
Total Capital Projects	<u>8,547,904</u>	<u>3,526,846</u>	<u>12,074,750</u>
Affordable Housing			
Administration	-	34,855	34,855
Los Vientos - Barrio Logan Project Area	1,244,700	-	1,244,700
North Bay Low/Mod Projects/General	178,437	-	178,437
North Bay Low/Mod Unallocated Projects	1,669,015	1,389,946	3,058,961
Stella at Five Points	1,695,000	-	1,695,000
Total Affordable Housing	<u>4,787,152</u>	<u>1,424,801</u>	<u>6,211,953</u>
Tax Sharing Agreements/ERAF Payment	592,660	2,407,481	3,000,141
Administration	-	827,424	827,424
Debt Service	-	1,042,226	1,042,226
Total FY 2011 Budget	<u>\$13,927,716</u>	<u>\$ 9,228,778</u>	<u>\$ 23,156,494</u>



**CITY REDEVELOPMENT**  
**NORTH PARK REDEVELOPMENT PROJECT**  
**FISCAL YEAR 2011 EXPENDITURE BUDGET**

	Est. FY2010 Carryover	FY2011 New	Available Budget
Capital Projects			
Bodhi Animal Hospital Rehabilitation	\$ -	\$ 668,000	\$ 668,000
Boundary Street Public Improvements	120,000	180,000	300,000
Elderhelp Tenant Improvements	400,000	-	400,000
North Park Projects/General	64,297	-	64,297
North Park Unallocated Projects	3,322,075	266,075	3,588,150
Storefront Improvement Program	200,000	-	200,000
Streetscape/Lighting Public Improvements	1,400,000	-	1,400,000
Total Capital Projects	5,506,372	1,114,075	6,620,447
Affordable Housing			
Administration	-	25,071	25,071
Florida Street Apartments	-	690,589	690,589
Housing Enhancement Loan Program (H.E.L.P.)	-	250,000	250,000
North Park Low/Mod Projects/General	45,585	-	45,585
North Park Low/Mod Unallocated Projects	672,583	-	672,583
Total Affordable Housing	718,168	965,660	1,683,828
Tax Sharing Agreements/ERAF Payment	655,718	1,893,160	2,548,878
Administration	-	595,505	595,505
Debt Service	-	2,642,401	2,642,401
Total FY 2011 Budget	\$ 6,880,258	\$ 7,210,801	\$ 14,091,059

**CITY REDEVELOPMENT**  
**SAN YSIDRO REDEVELOPMENT PROJECT**  
**FISCAL YEAR 2011 EXPENDITURE BUDGET**

	Est. FY2010 Carryover	FY2011 New	Available Budget
Capital Projects			
Las Americas	\$ -	\$ 35,000	\$ 35,000
PAC Administration	-	10,000	10,000
Public Improvements	-	100,000	100,000
Redevelop Plan Update	-	100,000	100,000
San Ysidro Library Improvements	-	77,356	77,356
San Ysidro Projects/General	19,020	-	19,020
San Ysidro Traffic Signals	-	350,000	350,000
San Ysidro Unallocated Projects	3,084,797	15,000	3,099,797
West Camino de la Plaza Improvements	-	507,278	507,278
Total Capital Projects	<u>3,103,817</u>	<u>1,194,634</u>	<u>4,298,451</u>
Affordable Housing			
Administration	-	33,632	33,632
El Pedregal	15,000	-	15,000
Home Rehabilitation Program	-	-	-
La Adalba Senior Housing Rehabilitation	-	35,000	35,000
San Ysidro Low/Mod Projects/General	141,723	-	141,723
San Ysidro Low/Mod Unallocated Projects	981,800	919,972	1,901,772
Verbenia	50,000	-	50,000
Total Affordable Housing	<u>1,188,523</u>	<u>988,604</u>	<u>2,177,127</u>
Tax Sharing Agreements/ERAF Payment	461,236	1,531,128	1,992,364
Administration	-	800,233	800,233
Debt Service	-	441,260	441,260
Total FY 2011 Budget	<u>\$ 4,753,576</u>	<u>\$ 4,955,858</u>	<u>\$ 9,709,434</u>

**CITY REDEVELOPMENT  
ADMINISTRATIVE COST SUMMARY  
FISCAL YEAR 2011**

**CITY REDEVELOPMENT DIVISION COSTS**

These costs are to be incurred by the City and reimbursed by the Agency out of the project budgets of the respective City Redevelopment Project Areas. These costs are contained in the City's Budget within the City Planning & Community Investment Department.

<b>Salaries and Benefits</b>	
Personnel Salaries	\$1,928,696
Fringe Benefits	1,311,363
Overtime/Bilingual Pay	20,192
Total Salaries and Fringe <sup>1</sup>	3,260,251
Adjustment <sup>2</sup>	241,502
Total Salaries and Benefits	<u>\$3,501,753</u>
<b>Non-Personnel Expenses</b>	
Rent	\$143,599
Telephone Services / Voice Network	14,758
Office Supplies / Equipment	11,532
Postage	6,321
Reproduction Expense	28,718
Advertising	2,400
Auto Expense (Mileage)	13,760
Repairs & Maintenance	900
IT/Computer Systems/Network Support	86,085
Other	2,747
Total Non-Personnel Expenses	<u>\$310,820</u>
<b>SUMMARY</b>	
Salaries and Benefits	\$3,501,753
Non-Personnel Expenses	310,820
<b>TOTAL - CITY REDEVELOPMENT DIVISION</b>	<u><b>\$3,812,573</b></u>

**AGENCY COSTS**

These costs are to be incurred directly by the Agency and are a component of the Capital Projects budgets of the respective Project Areas.

<b>Agency Costs</b>	
Agency memberships	\$11,900
Associated Travel	25,000
City Services	1,394,315 <sup>3</sup>
Consultants (excludes project-specific consultants)	7,000
Insurance	124,000
Professional Development	21,000
Total Agency Costs	<u>\$1,583,215</u>
<b>TOTAL - CITY REDEVELOPMENT DIVISION</b>	<u><b>\$3,812,573</b></u>
Total Agency Costs	1,583,215
<b>TOTAL - AGENCY ADMINISTRATION</b>	<u><b>\$5,395,788</b></u>

**ADMINISTRATIVE COST DISTRIBUTION**

Capital Projects	5,190,328
Low and Moderate Income Housing Funds	205,460
<b>Total</b>	<u><b>\$5,395,788</b></u>

<sup>1</sup> As listed in the FY2011 City of San Diego Proposed Budget document under City Planning & Community Investment - Redevelopment Fund released on April 15, 2010.

<sup>2</sup> The FY2011 City of San Diego Proposed Budget document understates the salaries and fringe of two positions and hourly wages. The adjustment line reflects the additional budget required to fully fund these costs.

<sup>3</sup> Refer to Page 18

This page displays the administrative costs for City Redevelopment to approximate the structure displayed by SEDC and CCDC. However, significant differences exist between the structure of City Redevelopment and the corporations, resulting in budgets that necessarily have structural differences. As a practical matter, the administrative budget for City Redevelopment is the budget of the City's Redevelopment Division and is contained in the City's budget. All City Redevelopment administrative costs are charged to the Capital Projects and Low and Moderate Income Housing funds as displayed above.

**CITY REDEVELOPMENT  
POSITION AND SALARY SCHEDULE  
FISCAL YEAR 2011**

**PERSONNEL - BUDGETED IN CITY REDEVELOPMENT FUND (200229)**

**SALARIES:**

Class Number	Position Title	FY 2010 Positions	FY 2011 Positions	FY 2011 Total <sup>1</sup>
20000011	Account Clerk	1.0	1.0	\$ 36,680
20000119	Associate Management Analyst	1.0	1.0	61,687
20001140	Assistant Department Director	1.0	1.0	134,830
20000539	Clerical Assistant II	2.0	2.0	68,679
20000295	Community Development Coord	3.0	3.0	265,366
20000300	Community Development Spec II	5.0	5.0	310,972
20000303	Community Development Spec IV	12.0	12.0	924,363
20000011	Financial Operations Manager	1.0	1.0	106,700
20000346	Legislative Recorder I	1.0	1.0	45,476
20000015	Sr Management Analyst	1.0	1.0	69,135
20000970	Supv Management Analyst	1.0	1.0	77,888
	Overtime Budgeted			10,000
	Hourly Wages			60,684
	Bilingual - Regular Pay			10,192
TOTAL PERSONNEL:		29.0	29.0	\$ 2,182,652
TOTAL PERSONNEL:				\$ 2,182,652
FRINGE BENEFITS:				1,319,101
TOTAL PERSONNEL EXPENDITURES:				\$ 3,501,753

<sup>1</sup> The FY2011 City of San Diego Proposed Budget document understates the salaries and fringe of two positions (Sr. Management Analyst and Financial Operations Manager) and hourly wages. The total reflects the anticipated budget required to fully fund these costs.

**CITY REDEVELOPMENT**  
CITY SERVICES SUMMARY  
FISCAL YEAR 2011

CITY SERVICES	Barrio Logan	City Heights	College Community	College Grove	Crossroads	Grantville	Linda Vista	Naval Training Center	North Bay	North Park	San Ysidro	Budget FY 2011
City Attorney	11,570	102,685	27,479	7,231	39,049	39,049	1,446	36,157	82,437	59,297	79,544	485,944
City Treasurer	-	-	-	-	-	-	-	-	-	8,400	-	8,400
Comptroller Office	4,419	39,217	10,495	2,762	14,914	14,914	552	13,809	31,484	22,647	30,379	185,591
Debt Management	2,098	18,616	4,982	1,311	7,079	7,079	262	6,555	14,945	10,750	14,420	88,096
Engineering	1,190	10,565	2,827	744	4,018	4,018	149	3,720	8,482	6,101	8,185	50,000
Equal Opportunity Contracting	833	7,394	1,979	521	2,812	2,812	104	2,603	5,936	4,270	5,728	34,990
General Government Services Billing (GGSB)	4,795	42,555	11,388	2,997	16,183	16,183	599	14,984	34,164	24,574	32,965	201,388
Neighborhood Code Compliance Department		134,353	-	-	133,553	-	-	-	-	-	-	267,906
City Planning & Community Investment	1,714	15,214	4,071	1,071	5,786	5,786	214	5,357	12,214	8,786	11,786	72,000
<b>TOTAL CITY SERVICES</b>	<b>26,619</b>	<b>370,599</b>	<b>63,221</b>	<b>16,637</b>	<b>223,393</b>	<b>89,840</b>	<b>3,327</b>	<b>83,185</b>	<b>189,662</b>	<b>144,824</b>	<b>183,007</b>	<b>1,394,315</b>

**CITY REDEVELOPMENT  
DEBT SERVICE SCHEDULE  
FISCAL YEAR 2011**

PROJECT AREA	Debt Type	Source	Debt Service / Project	Total
Barrio Logan	Loans	Non-Housing	City Repayment/CDBG	62,700
Barrio Logan Total				62,700
City Heights	Bonds	Housing	City Heights Redevelopment Project Area, 2003 Housing Set-Aside Tax Allocation Bonds, Series A	315,598
		Housing	City Heights Redevelopment Project Area, 2003 Housing Set-Aside Tax Allocation Bonds, Series B	91,750
		Non-Housing	City Heights Redevelopment Project Area, Tax Allocation Bonds, Series 1999 A	425,990
		Non-Housing	City Heights Redevelopment Project Area, Tax Allocation Bonds, Series 1999 B	825,000
	Line of Credit	Housing	City Heights Housing Project, San Diego National Bank - Line of Credit	90,702
		Non-Housing	City Heights Non-Housing Project, San Diego National Bank - Line of Credit	129,114
	Loans	Housing	City Heights Urban Village - Town Home & Office Project	1,150,000
		Non-Housing	City Heights, HUD Section 108 Loan - Regional Transportation Center	266,471
		Non-Housing	City Repayment/CDBG	300,000
City Heights Total				3,594,625
Grantville	Loans	Non-Housing	City Repayment/CDBG	150,000
Grantville Total				150,000
Linda Vista	Loans	Non-Housing	City Repayment/CDBG	50,000
Linda Vista Total				50,000
Naval Training Center	Line of Credit	Housing	Naval Training Center Housing Project, San Diego National Bank - Line of Credit	107,325
		Non-Housing	Naval Training Center Non-Housing Project, San Diego National Bank - Line of Credit	429,376
	Loans	Non-Housing	City Repayment/CDBG	112,200
		Non-Housing	Naval Training Center, HUD Section 108 Loan - NTC Promenade	506,906
Naval Training Center Total				1,155,807
North Bay	Bonds	Housing	North Bay Redevelopment Project, Tax Allocation Bonds, Series 200C	219,608
		Non-Housing	North Bay Redevelopment Project, Tax Allocation Bonds, Series 2000	677,386
	Line of Credit	Housing	North Bay Housing Project, San Diego National Bank - Line of Credit	145,232
North Bay Total				1,042,226
North Park	Bonds	Non-Housing	North Park Redevelopment Project, 2009 Tax Allocation Bonds, Series A	954,219
		Housing	North Park Redevelopment Project, 2003 Tax Allocation Bonds, Series A	136,010
		Non-Housing	North Park Redevelopment Project, 2003 Tax Allocation Bonds, Series A	408,031
		Non-Housing	North Park Redevelopment Project, 2003 Tax Allocation Bonds, Series B	259,331
		Housing	North Park Redevelopment Project, Tax Allocation Bonds, Series 2000	117,674
		Non-Housing	North Park Redevelopment Project, Tax Allocation Bonds, Series 2000	362,927
	Line of Credit	Housing	North Park Housing Project, San Diego National Bank - Line of Credit	218,610
	Loans	Non-Housing	City Repayment/CDBG	185,600
North Park Total				2,642,402
San Ysidro	Loans	Non-Housing	City Repayment/CDBG	110,000
		Non-Housing	San Ysidro - International Gateway of the Americas Project	331,260
San Ysidro Total				441,260
Grand Total				9,139,020

**REDEVELOPMENT AGENCY OF THE CITY OF SAN DIEGO**

**FISCAL YEAR 2011 WORK PLAN**

*FOR THE PROJECT AREAS MANAGED BY*

**REDEVELOPMENT DIVISION**

**CITY PLANNING & COMMUNITY INVESTMENT DEPARTMENT**

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**Redevelopment Agency of the City of San Diego  
Barrio Logan Redevelopment Project Area  
Fiscal Year 2011 Work Plan**

<p><b>Eliminate Blight</b></p> <ul style="list-style-type: none"> <li>• Execute a Disposition and Development Agreement for and start construction of the Mercado del Barrio project</li> <li>• Initiate a study for the expansion of the Barrio Logan Redevelopment Project Area</li> </ul>
<p><b>Improve Public Infrastructure</b></p> <ul style="list-style-type: none"> <li>• Establish a Capital Improvement Project for the improvement of the Paradise Senior Center</li> </ul>
<p><b>Increase Affordable Housing</b></p> <ul style="list-style-type: none"> <li>• Start construction of an affordable housing development on the Mercado del Barrio Project site</li> <li>• Complete construction of the Los Vientos Family Apartments Project, an affordable 89-unit multi-family residential development</li> <li>• Complete construction of the La Entrada Family Apartments Project, an affordable 85-unit multi-family residential development</li> </ul>
<p><b>Neighborhood Preservation</b></p> <ul style="list-style-type: none"> <li>• Identify a new location for display of Aztec Brewery murals and artifacts</li> <li>• Execute agreement with a non-profit organization to perform residential rehabilitation improvements and community improvements such as: tree planting, graffiti removal, streetlight restoration, clean-ups of public right-of ways and other community enhancement activities</li> </ul>
<p><b>Economic Development</b></p> <ul style="list-style-type: none"> <li>• Establish funding for the Agency supported Storefront Improvement Program</li> <li>• Support participation in Federal Renewal Community, Metro Enterprise Zone and other economic development programs.</li> </ul>



**Redevelopment Agency of the City of San Diego  
City Heights Redevelopment Project Area  
Fiscal Year 2011 Work Plan**

**Eliminate Blight**

- Continue studies for use of Caltrans excess parcels at El Cajon Boulevard and Interstate 15 and University Avenue and I-15.
- Continue due diligence and acquire available properties for future development.
- Oversee construction of the City Heights Square development which is expected to support 400-500 construction jobs.
- Fund Code Enforcement Services to address vacant foreclosed properties and stabilize neighborhood.
- Work with City Planning, consultants and community to identify potential development opportunity of Agency owned property located on University Avenue at I-15.

**Improve Public Infrastructure**

- Oversee community design and construction of the 5,348 square foot City Heights Square pocket park.
- Work with City Engineering, consultants and community to identify and install street lights throughout the City Heights Redevelopment Project Area.
- Fund design for identified missing sidewalks located within the Colina Park Neighborhood and along the Euclid Avenue corridor.
- Fund construction of site access street safety improvements as part of the Home Avenue Neighborhood Park Development.
- Continue to work with property owners, business owners, community and developers to encourage private development within the Project Area.
- Pursue capital to finance public improvements.

**Increase Affordable Housing**

- Manage the Owner Participation Agreement for the proposed Fairmont 26 affordable housing project.
- Work with property owners and developers in the provision of market rate and affordable housing.
- Pursue capital to finance affordable housing.

**Economic Development**

- Manage the City Heights Storefront Improvement Program.
- Manage the Community Enhancement program for home and community improvements.
- Continue to seek grants and loans for public improvements to leverage Redevelopment Agency Funds.

**Neighborhood Preservation**

- Continue the project due diligence and pursue an Owner Participation Agreement with the property owner for a historic rehabilitation of the Silverado Ballroom.
- Continue to fund the Home in the Heights-First Time Homebuyer Program.
- Continue to fund the Housing Rehabilitation program.

**Redevelopment Agency of the City of San Diego  
College Community Redevelopment Project Area  
Fiscal Year 2011 Work Plan**

<b>Eliminate Blight</b>
<ul style="list-style-type: none"> <li>• Evaluate/project tax increment receipts and assess against Agency obligations</li> <li>• Evaluate status of project area, conditions and goals of the redevelopment plan since adoption</li> <li>• Assist private projects through the due diligence and entitlement process</li> </ul>
<b>Increase Affordable Housing</b>
<ul style="list-style-type: none"> <li>• Identify and pursue opportunities as feasible given resources</li> <li>• As appropriate, assist Wesley Foundation with advancing their vision for affordable housing</li> </ul>
<b>Neighborhood Preservation</b>
<ul style="list-style-type: none"> <li>• Evaluate demand/supply of fraternities and sororities and seek community input</li> </ul>

**Redevelopment Agency of the City of San Diego  
College Grove Redevelopment Project Area  
Fiscal Year 2011 Work Plan**

<b>Eliminate Blight</b>
<ul style="list-style-type: none"> <li>• Initiate a plan amendment to merge with the Crossroads Redevelopment Project Area to more efficiently implement a combined work plan for the adjoining project areas</li> </ul>
<b>Improve Public Infrastructure</b>
<ul style="list-style-type: none"> <li>• Initiate design of streetlights along College Avenue and College Grove Drive</li> <li>• Provide funding for design of sidewalk improvements along College Avenue adjacent to the College Grove Shopping Center</li> <li>• Initiate design of improvements in and around Chollas Lake</li> </ul>
<b>Neighborhood Preservation</b>
<ul style="list-style-type: none"> <li>• Recapitalize the Housing Enhancement Loan Program (HELP)</li> </ul>

**Redevelopment Agency of the City of San Diego**  
**Crossroads Redevelopment Project Area**  
**Fiscal Year 2011 Work Plan**

**Eliminate Blight**

- Continue to work with Engineering & Capital Projects Dept. (E&CP) to design and install additional street lights along El Cajon Blvd., Streamview Dr. and within Project Area.
- Continue to work with E&CP, consultants and community to analysis streetscape (i.e., street lights and sidewalks) along College Ave. and 54<sup>th</sup> St. within and adjacent to Project Area.
- Continue to support, participate and assist with Community Plan Amendment for the Chollas Triangle area with Planning Division, consultants, property owners, business owners, community and developers.
- Continue outreach with property owners, business owners, community and developers to encourage private development within Project Area.
- Continue to work with City Departments and community to prepare transportation plans (i.e., corridor or mobility studies) for El Cajon, University Ave., and Streamview Dr.
- Continue to work with City Departments to address code enforcement issue within Project Area.
- Continue to pursue opportunity purchases of real property.
- Pursue a merger of Crossroads and College Grove Redevelopment Project Areas (i.e., Redevelopment Plan Amendment).
- Prepare the mid-term report for the Five Year Implementation Plan.

**Improve Public Infrastructure**

- Continue work with E&CP on pre-engineering work to repair, replace and construct concrete sidewalks along University Avenue.
- Continue to work with City Departments to repair, replace and construct concrete sidewalks within Project Area.
- Continue to work with City Departments and the community to provide funding to construct the North Chollas Community Park Multi-Purpose Building.
- Work with City Departments and community on preliminary designs for future public improvements to Chollas Community Park (i.e., North, South and Lake).
- Pursue the issuance of debt to finance public infrastructure improvements.

**Increase Affordable Housing**

- Continue to assist and Support Developer with the rehabilitation of 92 affordable rental units as part of the Village Green Apartments project.
- Continue to work with property owners, business owners and developers to develop or rehabilitate affordable rental units within Project Area.
- Continue to support and fund the Housing Enhancement Loan Program within and adjacent to Project Area.
- Pursue the issuance of debt to finance affordable housing.

**Economic Development**

- Continue to support and fund the Storefront Improvement Program (SIP) within Project Area in cooperation with property and business owners and the College Business Improvement District.
- Continue to seek grants/loans for public improvements to supplement Redevelopment Agency funds.

**Neighborhood Preservation**

- Continue outreach with property owners and seeking funds to preserve key or historically significant structures within Project Area.
- Continue to incorporate historic elements into new development/rehabilitation projects within Project Area.

**Redevelopment Agency of the City of San Diego  
Grantville Redevelopment Project Area  
Fiscal Year 2011 Work Plan**

**Eliminate Blight**

- Continue work with Community Planning, consultants, stakeholders, business owners, property owners and community regarding master plan effort for Sub-Area A and Sub-Area B of the Project Area.
- Pursue flood channel improvements in Sub-Area A.
- Complete traffic studies.
- Select land use alternative for Sub-Area A.
- Initiate scoping meeting and EIR for Sub-Area A
- Improve traffic at Mission Gorge and I-8 with additional traffic lane.
- Implement HELP, SIP, and a neighborhood enhancement grant program.
- Implement Second 5-Year Implementation Plan priority projects.

**Improve Public Infrastructure**

- Continue work to identify short- and long-term financing to fund storm drain improvements for the project area in coordination with property owners and business owners.
- Seek continued cleaning and maintenance of flood channel in Sub-Area A.
- Continue work to identify short- and long-term financing to fund flood channel studies and enhancements including hydrology in Sub-Area A.
- Continue work to identify short- and long-term financing to fund San Diego River Park enhancements within the project area.
- Work with County of San Diego to implement the Joint Projects Agreement.

**Increase Affordable Housing**

- Implement the Housing Enhancement Loan Program with current funding.
- Pursue affordable housing project.
- Work with County of San Diego to implement provisions of the Affordable Housing Credit/Allocation Agreement.

- Assess the feasibility of implementing a neighborhood enhancement grant program.

#### **Economic Development**

- Implementing the Enhanced Storefront Improvement Program for small business to make the community more attractive and stimulate private investment.
- Pursue project with the property owners, business owners and developers adjoining the Grantville Trolley Station to effectuate Transit Oriented Development projects.
- Seek out private development opportunities and private investment.

#### **Neighborhood Preservation**

- Seek grants/loans for historical preservation to supplement Redevelopment Agency funds.

### **Redevelopment Agency of the City of San Diego Linda Vista Redevelopment Project Area Fiscal Year 2011 Work Plan**

#### **Eliminate Blight**

- Redevelopment of Agency-owned property and address public infrastructure needs

#### **Neighborhood Preservation**

- Linda Vista Housing Enhancement Loan Program (HELP)

#### **Improve Public Infrastructure**

- Identify public infrastructure needs to improve circulation/access and pursue funding for implementation

#### **Increase Housing Opportunities**

- Continue Housing Enhancement Loan Program (HELP) funding with Linda Vista Housing Funds

#### **Economic Development**

- Increase and facilitate opportunities for entrepreneurship through redevelopment of Agency-owned property

### **Redevelopment Agency of the City of San Diego Naval Training Center Redevelopment Project Area Fiscal Year 2011 Work Plan**

#### **Eliminate Blight**

- Assess Boat Channel Shoreline improvements
- NTC Foundation to continue historic rehabilitation within Civic, Arts and Cultural Complex
- Public Safety Training Institute designing new campus layout and processing approvals

**Increase Affordable Housing**

- Complete individual agreements for disbursement of approximately \$2 million remaining for Homeless Assistance Agreement
- Provide funding to Agency Affordable Housing Opportunity Fund

**Economic Development**

- Work with Master Developer and Development Services Department on NTC Precise Plan and Local Coastal Program amendment

**Redevelopment Agency of the City of San Diego  
North Bay Redevelopment Project Area  
Fiscal Year 2011 Work Plan**

**Eliminate Blight**

- Initiate construction of the Peninsula YMCA Improvements
- Complete Urban Corps LEED Recycling Educational Center Improvements

**Improve Public Infrastructure**

- Start construction on the Five Points Pedestrian Improvements
- Start construction on the Washington Street Median Improvements
- Start the construction of the Clairemont Drive Median Improvements
- Start the design for two public improvement projects
- Complete the design of the Voltaire Street Bridge Retrofit
- Consider funding for two public improvement project

**Increase Affordable Housing**

- Complete construction of Stella at Five Points
- Complete construction of Veterans Village of San Diego, Phase III
- Start construction of a new affordable housing development at the corner of Washington and Hancock Street

**Economic Development**

- Assist the City in completing the Midway Pacific Highway Corridor and Old Town Community Plan Update
- Assist the City in completing the Uptown Community Plan Update
- Finalize the Five Points Traffic Circulation Study
- Continue to market and implement the North Bay Storefront Improvement Program include the Morena Blvd. Program

**Neighborhood Preservation**

- Assist with the implementation of the Five Points Mural Project

**Redevelopment Agency of the City of San Diego  
North Park Redevelopment Project Area  
Fiscal Year 2011 Work Plan**

**Eliminate Blight**

- Provide land and/or a financial subsidy for rehabilitation of 3067 University Avenue.

**Improve Public Infrastructure**

- Begin construction of streetscape improvements along 29<sup>th</sup> Street and North Park Way adjacent to a proposed mini-park.
- Transfer the Agency owned surface parking lot behind the North Park Theatre to the City of San Diego for construction of a proposed mini-park.
- Provide funds for improved lighting and landscaping on Boundary Street from University Avenue to Monroe Avenue.
- Complete tenant improvements for Agency owned property at 4332 30<sup>th</sup> Street to include a community room and police storefront.
- Provide funds for improvements to City of San Diego owned property at 4069 30<sup>th</sup> Street for a senior community center.

**Increase Affordable Housing**

- Negotiate an Owner Participation Agreement for affordable rental housing (El Cajon and Georgia).

**Economic Development**

- Implement the enhanced storefront improvement program.
- Negotiate a forgivable rehabilitation loan with owners of 2200 University Avenue for expansion of a veterinarian hospital.

**Neighborhood Preservation**

- Recapitalize the Housing Enhancement Loan Program (HELP).
- Complete a study that will include a framework of sustainability criteria to evaluate projects for development, of which neighborhood preservation will be a key criterion.

**Redevelopment Agency of the City of San Diego  
San Ysidro Redevelopment Project Area  
Fiscal Year 2011 Work Plan**

**Eliminate Blight**

- Consider adopting Plan Amendment to extend eminent domain authority
- Initiate due diligence activities for the possible acquisition of several “key” parcels within the San Ysidro Pilot Village
- Facilitate the redevelopment of private property located at Center Street and San Ysidro Boulevard

**Improve Public Infrastructure**

- Complete the installation of 16 cobra lights, and the planning and design for 7 new pole light attachments
- Consider funding two traffic signals within the project area
- Complete the revised design for the West Camino de la Plaza Project
- Facilitate completion of the public improvements associated with the Las Americas Project
- Initiate library feasibility analysis for various possible library locations
- Retain civil engineer consultant to provide cost estimates, and planning and design for various public improvements within the project area

**Increase Affordable Housing**

- Complete construction of the Verbena Family Apartments Project
- Complete due diligence activities for the proposed La Adalba Senior Project

**Economic Development**

- Implement the recently approved Storefront Improvement Program
- Consider Amendment to Agreement with the San Ysidro Business Association to extend the time to complete scope of work
- Consider approving the 7<sup>th</sup> Implementation Agreement for development of Las Americas East
- Assist the City in continuing to study the Intermodal Transit Facility concept adjacent to the international border

**Neighborhood Preservation**

- Consider Amendment to Agreement with Casa Familiar to continue assisting in implementing various neighborhood revitalization activities
- Assist the City in facilitating the San Ysidro Community Plan Update
- Complete a minimum of two neighborhood revitalization and clean up events



**REDEVELOPMENT AGENCY OF THE CITY OF SAN DIEGO**  
**STATUS OF THE FISCAL YEAR 2010 WORK PLAN**  
*FOR THE PROJECT AREAS MANAGED BY*  
**REDEVELOPMENT DIVISION**  
**CITY PLANNING & COMMUNITY INVESTMENT DEPARTMENT**

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**Redevelopment Agency of the City of San Diego**  
**Barrio Logan Redevelopment Project Area**  
**Status of FY 2010 Work Plan**

<b>Eliminate Blight</b> <ul style="list-style-type: none"> <li>• Execute a Disposition and Development Agreement (DDA) for and start construction of the Mercado del Barrio Project</li> <li>• Initiate a study for the expansion of the Barrio Logan Redevelopment Project Area</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>• In progress, the Agency is currently negotiating DDA deal points and a financing structure for the Project</li> <li>• Pending</li> </ul>
<b>Improve Public Infrastructure</b> <ul style="list-style-type: none"> <li>• Establish a Capital Improvement Project for the improvement of the Paradise Senior Center</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>• Preliminary planning has started and funding sources are being determined</li> </ul>
<b>Increase Affordable Housing</b> <ul style="list-style-type: none"> <li>• Start construction of an affordable housing development on the Mercado del Barrio Project site</li> <li>• Complete construction of the Los Vientos Family Apartments Project, an affordable 89-unit multi-family residential development</li> <li>• Complete construction of the La Entrada Family Apartments Project, an affordable 85-unit multi-family residential development</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>• The Agency is currently negotiating DDA deal points and a financing structure for the Project</li> <li>• Construction has been completed and the Project is fully occupied</li> <li>• Construction has been completed and the Project is fully occupied</li> </ul>
<b>Neighborhood Preservation</b> <ul style="list-style-type: none"> <li>• Identify new location for display of Aztec Brewery murals and artifact</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>• A location for display of the Aztec Brewery murals is being considered</li> </ul>
<b>Economic Development</b> <ul style="list-style-type: none"> <li>• Support participation in the Storefront Improvement Program</li> <li>• Support participation in the Federal Renewal Community, Metro Enterprise Zone and other economic development programs</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>• The Agency has adopted a Storefront Improvement Program to enhance the existing City-wide program</li> <li>• The Agency continues to support participation in economic development programs</li> </ul>

**Redevelopment Agency of the City of San Diego**  
**City Heights Redevelopment Project Area**  
**Status of FY 2010 Work Plan**

<p><b>Eliminate Blight</b></p> <ul style="list-style-type: none"> <li>• Demolish Agency owned building at the northeast corner of University Avenue and Interstate 15.</li> <li>• Continue studies for use of Caltrans excess parcels at El Cajon Boulevard and Interstate 15 and University Avenue and I-15.</li> <li>• Continue due diligence and acquire available properties for future development.</li> <li>• Commence construction of the City Heights Square development.</li> <li>• Fund Code Enforcement Services to address vacant foreclosed properties and stabilize neighborhood.</li> </ul>	<p><b>Status</b></p> <ul style="list-style-type: none"> <li>• Completed Historical Resources Analysis. Continue working with City Planning, consultant and community to explore potential development opportunity.</li> <li>• Received SANDAG grant funding for Smart Growth Study.</li> <li>• Continue to pursue opportunity purchases of real property.</li> <li>• Developer completed site remediation. Construction underway.</li> <li>• Continue to fund Code Enforcement Service in Fiscal Year 2011.</li> </ul>
<p><b>Improve Public Infrastructure</b></p> <ul style="list-style-type: none"> <li>• Oversee community design and construction of the 5,348 square foot City Heights Square pocket park.</li> <li>• Purchase and install identified street lights throughout the City Heights Redevelopment Project Area.</li> <li>• Pursue financing and implementation of public infrastructure.</li> </ul>	<p><b>Status</b></p> <ul style="list-style-type: none"> <li>• Working with Engineering and Capital Projects Department to continue community design of the park.</li> <li>• Working with City Engineering and community to review street light standards and identify deficiencies.</li> <li>• Continue to seek grants and loans for public improvements to supplement redevelopment agency funds.</li> </ul>
<p><b>Increase Affordable Housing</b></p> <ul style="list-style-type: none"> <li>• Continue discussions with the City Heights Community Development Corporation for a proposed affordable housing project.</li> </ul>	<p><b>Status</b></p> <ul style="list-style-type: none"> <li>• Entered into Owner Participation Agreement with Developer, Fairmount 26, L.P. to develop 26 affordable units. Developer has applied for two rounds of tax credits.</li> <li>• Continue to work with property owners</li> </ul>

<ul style="list-style-type: none"> <li>• Work with property owners and developers in the provision of market rate and affordable housing.</li> </ul>	and developers to provide market rate and affordable housing.
<b>Economic Development</b> <ul style="list-style-type: none"> <li>• Manage the City Heights Storefront Improvement Program.</li> <li>• Obtain Agency Board approval for Community Enhancement program for home and community improvements.</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>• Agency adopted updated Storefront Improvement Program guidelines.</li> <li>• Conducted Request for Proposal (RFP) process. Agency approved agreement with Community HousingWorks to administer the City Heights Community Enhancement program.</li> </ul>
<b>Neighborhood Preservation</b> <ul style="list-style-type: none"> <li>• Pursue an Owner Participation Agreement with the property owner for a historic rehabilitation of the Silverado Ballroom.</li> <li>• Continue to fund the Home in the Heights-First Time Homebuyer Program.</li> <li>• Continue to fund the Housing Rehabilitation program.</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>• Working with consultant to complete economic feasibility analysis. Continue discussions with property owner to pursue entering into an Owner Participation Agreement for a historic rehabilitation of the Silverado Ballroom.</li> <li>• Conducted RFP process. Entered into Agreement with Community HousingWorks to administer Home in the Heights Program.</li> <li>• Funded 5 loans with 15 loans currently in process for FY10.</li> </ul>

**Redevelopment Agency of the City of San Diego**  
**College Community Redevelopment Project Area**  
**Status of FY 2010 Work Plan**

<b>Eliminate Blight</b> <ul style="list-style-type: none"> <li>• Partner with developer for Core Sub-Area Mixed Use Projects</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>• Not feasible at this time</li> </ul>
<b>Increase Affordable Housing</b> <ul style="list-style-type: none"> <li>• Solicit developers for affordable student housing projects</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>• Not feasible at this time</li> </ul>
<b>Neighborhood Preservation</b> <ul style="list-style-type: none"> <li>• Resolve issues related to SDSU 2007 Master Plan</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>• Pending litigation</li> </ul>

**Redevelopment Agency of the City of San Diego  
College Grove Redevelopment Project Area  
Status of FY 2010 Work Plan**

<b>Improve Public Infrastructure</b> <ul style="list-style-type: none"> <li>• Provide funding for installation of street lights along College Avenue and College Grove Drive</li> <li>• Initiate design of improvements in and around Chollas Lake</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>• An Agency action has been prepared to fund the design of the streetlights.</li> <li>• The Agency has approved applying to the State of California for a loan for the improvements to be matched with Crossroads tax increment.</li> </ul>
<b>Economic Development</b> <ul style="list-style-type: none"> <li>• Promote use of the College Grove Park &amp; Ride.</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>• The City is considering terminating the Park &amp; Ride agreement to free up General Fund Revenue for more pressing needs.</li> </ul>
<b>Neighborhood Preservation</b> <ul style="list-style-type: none"> <li>• Implement a Housing Enhancement Loan Program (HELP)</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>• The program has been implemented.</li> </ul>

**Redevelopment Agency of the City of San Diego  
Crossroads Redevelopment Project Area  
Status of FY 2010 Work Plan**

<b>Eliminate Blight</b> <ul style="list-style-type: none"> <li>• Install additional street lights along University Ave.</li> <li>• Continue to work with City Departments and community to install additional street lights within Project Area.</li> <li>• Continue to support and assist with pre-development for the Chollas Triangle area with property owners, business owners, community and developers.</li> <li>• Continue to work with property owners, business owners, community and developers to encourage private development within the Project Area.</li> <li>• Continue to work with City Departments and community to prepare transportation plans (i.e., corridor or mobility studies) for University Ave. and El Cajon Blvd.</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>• 29 new street lights have been installed along University Ave. Agency approved funding to install additional street lights along El Cajon Blvd. and Streamview Dr.</li> <li>• Agency staff is working with Engineering &amp; Capital Projects Dept. (E&amp;CP) to install additional street lights within Project Area.</li> <li>• City received SANDAG grant to fund Chollas Triangle Community Plan Amendment (CPA). Agency staff is working with Planning Div. staff on CPA.</li> <li>• Agency staff has been doing outreach and working with property and business owners to effectuate new investment.</li> <li>• City/Agency applied for CalTrans grant to fund a transportation planning study for intersections along El Cajon Blvd. Staff is working with E&amp;CP to select consultant for a mobility study for University Ave.</li> </ul>
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<ul style="list-style-type: none"> <li>Continue to pursue opportunity purchases of real property.</li> </ul>	<ul style="list-style-type: none"> <li>Agency staff monitors property listings within Project Area.</li> </ul>
<b>Improve Public Infrastructure</b> <ul style="list-style-type: none"> <li>Continue pre-engineering work to repair, replace and construct concrete sidewalks along University Avenue.</li> <li>Continue to work with City Departments to repair, replace and construct concrete sidewalks within Project Area.</li> <li>Work with City Departments and the community to evaluate short and long term funding to construct the North Chollas Park Multi-Purpose Building (Multi-Purpose Bldg).</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>Agency staff has been working with E&amp;CP to select a consultant to prepare a mobility study for University Ave.</li> <li>Agency staff worked with E&amp;CP to construct concrete sidewalks along 67<sup>th</sup> St. and analysis sidewalk along College Ave., 54<sup>th</sup> St, and Chollas Creek Neighborhood.</li> <li>Agency approved funding to complete the design and construction bid documents for Multi-Purpose Bldg and Agency approved I-Bank loan application for Multi-Purpose Bldg. construction funding.</li> </ul>
<b>Increase Affordable Housing</b> <ul style="list-style-type: none"> <li>Continue to assist the developer with the construction of the 47 affordable residential units that are part of the CentrePoint mixed-use project.</li> <li>Continue to assist the developer with the rehabilitation of 92 affordable rental units that are part of the Village Green Apartments.</li> <li>Continue to work with property owners, business owners and developers to develop or rehabilitate affordable rental units within Project Area.</li> <li>Continue to support and fund the Housing Enhancement Loan Program (HELP).</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>Agency terminated Disposition and Development Agreement with developer for proposed project. Agency provided 9 replacement affordable residential units and responds to inquiries.</li> <li>Agency entered into Owner Participation Agreement with Wakeland Village Green Apartments LP to rehabilitate and provide 92 affordable rental units within Project Area. Rehabilitation is underway.</li> <li>Agency staff responds to inquiries from property owners, business owners and developers regarding affordable housing on an ongoing basis.</li> <li>Agency has provided additional funds for HELP and provided 5 loans to low and moderate income homeowners.</li> </ul>
<b>Economic Development</b> <ul style="list-style-type: none"> <li>Implement and provide funding for the Renaissance Commercial Program in cooperation with the College BID per the proposed Agency wide Storefront Improvement Program and guidelines.</li> <li>Continue to seek grants/loans for public improvements to supplement Redevelopment Agency funds.</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>Agency established, funded and adopted guidelines for a Storefront Improvement Program (SIP). Staff is working with Economic Dev. and College BID to inform property and business owners of the SIP.</li> <li>Agency approved I-Bank loan application to fund construction of North Chollas Multi-Purpose Building and to apply for CalTrans grant to fund a transportation planning study for intersections along El Cajon Blvd.</li> </ul>

<b>Neighborhood Preservation</b> <ul style="list-style-type: none"> <li>• Continue to work with property owners and seek funding to preserve key or historically significant structures.</li> <li>• Continue to incorporate historic elements into new development/rehabilitation projects.</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>• Agency staff responds to preservation inquiries. Agency established, funded and adopted guidelines for a Redevelopment Agency Storefront Improvement Program.</li> <li>• Agency staff works with property and business owners and developers on an ongoing basis.</li> </ul>
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**Redevelopment Agency of the City of San Diego**  
**Grantville Redevelopment Project Area**  
**Status of FY 2010 Work Plan**

<b>Eliminate Blight</b> <ul style="list-style-type: none"> <li>• Continue work with Community Planning, consultants, stakeholders, business owners, property owners and community regarding master plan effort for sub-area A and sub-area B of the Project Area.</li> <li>• Provide tax increment funds for master plan effort for sub-area A.</li> <li>• Assess the feasibility of implementing a neighborhood enhancement grant program.</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>• Completed 3 land use alternatives; alternative to be selected pending completion of traffic studies.</li> <li>• Traffic model calibrated and traffic data collected.</li> <li>• Traffic data modeling in progress to determine infrastructure needs.</li> <li>• 5-Year Second Implementation Plan Adopted March 2010.</li> <li>• Consultant contracts in place and funded.</li> <li>• On-going search for grant funding opportunities.</li> </ul>
<b>Improve Public Infrastructure</b> <ul style="list-style-type: none"> <li>• Continue work to identify short- and long-term financing to fund the realignment of Alvarado Canyon Rd. realignment and implement Mission Gorge Road/I-8 traffic improvements.</li> <li>• Continue work to identify short- and long-term financing to fund storm drain improvements for the project area in coordination with property owners and business owners.</li> <li>• Continue work to identify short- and long-term financing to fund Alvarado Creek studies and enhancements including hydrology.</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>• Alvarado Canyon re-alignment on hold pending additional traffic lane study at I-8 and Mission Gorge.</li> <li>• Alvarado Canyon realignment study completed.</li> <li>• Lane addition at I-8 and Mission Gorge in progress; retaining consultant; meeting with necessary parties (Cal Trans, City, Redevelopment).</li> <li>• Applications have been made for stimulus, CIP, state and local monies for drainage improvements.</li> <li>• Urban Core cleaning and maintaining flood channel; reviewing project improvements with adjacent land owners.</li> </ul>

<ul style="list-style-type: none"> <li>• Continue working to identify short- and long-term financing to fund San Diego River Park enhancements within the project area.</li> <li>• Work with County of San Diego to implement the Joint Projects Agreement.</li> </ul>	<ul style="list-style-type: none"> <li>• Working with private developers on adjacent river projects and enhancements.</li> <li>• Funding may begin on Joint Projects Agreement in FY 2011/2012.</li> </ul>
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**Redevelopment Agency of the City of San Diego  
Linda Vista Redevelopment Project Area  
Status of FY 2010 Work Plan**

<b>Economic Development</b> <ul style="list-style-type: none"> <li>Development of Agency-owned property</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>Ongoing: RFQ/P process completed and Exclusive Negotiation Agreement to be considered by the Agency Board in May 2010</li> <li>Agency staff is conducting due diligence for redevelopment</li> </ul>
<b>Increase Housing Opportunities</b> <ul style="list-style-type: none"> <li>Housing Enhancement Loan Program (HELP)</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>Program is in place and ongoing. Program statistics as of January 28, 2010: <ul style="list-style-type: none"> <li>35 rehab completions;</li> <li>2 projects under construction; and,</li> <li>6 projects undergoing assessment; and,</li> <li>19 projects canceled.</li> </ul> </li> </ul>
<b>Improve Public Infrastructure</b> <ul style="list-style-type: none"> <li>Identify future Public infrastructure needs</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>Ongoing: Agency staff is working with consultants to survey existing conditions as these relate to public infrastructure and public facilities and identify/prioritize needed improvements.</li> </ul>

**Redevelopment Agency of the City of San Diego  
Naval Training Center Redevelopment Project Area  
Status of FY 2010 Work Plan**

<b>Eliminate Blight</b> <ul style="list-style-type: none"> <li>Continue NTC Park construction</li> <li>Continue processing approvals for Public Safety Training Institute (PSTI)</li> <li>Continue historic rehabilitation within Civic, Arts and Cultural Complex</li> <li>Continue negotiations with the Regional Water Quality Control Board and the Navy regarding the Boat Channel transfer</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>Completed and opened December 2009</li> <li>PSTI working on new configuration of their campus</li> <li>The NTC Foundation continues this historic rehabilitation project</li> <li>Mayor's office and Park &amp; Recreation Department in conjunction with City Council District 2 representatives are now representing the City in these negotiations</li> </ul>
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<b>Improve Public Infrastructure</b> <ul style="list-style-type: none"> <li>Continue off-site infrastructure improvements</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>Future improvements in planning stages</li> </ul>
<b>Increase Affordable Housing</b> <ul style="list-style-type: none"> <li>Continue monitoring Homeless Assistance Agreement</li> <li>Provide funding to the Agency Affordable Housing Opportunity Fund</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>Agreement Members to submit projects to complete the commitment</li> <li>Provided ~\$ 2.9 million to the Verbena project</li> <li>Provided ~\$2.6 million to the El Pedregal project</li> </ul>
<b>Economic Development</b> <ul style="list-style-type: none"> <li>Continue processing East side hotel approvals</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>Master Developer seeking new hotel developer</li> </ul>
<b>Neighborhood Preservation</b> <ul style="list-style-type: none"> <li>Continue support of NTC Foundation to rehabilitate historic buildings</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>Approximately \$4.8 million of \$6 million grant disbursed to date</li> </ul>

**Redevelopment Agency of the City of San Diego**  
**North Bay Redevelopment Project Area**  
**Status of FY 2010 Work Plan**

<b>Eliminate Blight</b> <ul style="list-style-type: none"> <li>Initiate construction of the Peninsula YMCA Improvement</li> <li>Begin Urban Corps LEED Recycling Educational Center Improvements</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>Continue to work with the Developer to finalize the loan agreement to start construction.</li> <li>Continue to work on completing the construction of the Urban Corps LEED Recycling Educational Center.</li> </ul>
<b>Improve Public Infrastructure</b> <ul style="list-style-type: none"> <li>Start construction on the Five Points Pedestrian Improvements</li> <li>Start construction on the Washington Street Median Improvements</li> <li>Complete the design of the Clairemont Drive Median Improvements</li> <li>Complete the design of the Voltaire Street Bridge Retrofit</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>Continued to work with the City to design and construct the Five Points Pedestrian Improvements</li> <li>Continued to work with the City to design and construct the Washington Street Median Improvements</li> <li>Partnered with the developer to design and construct the Clairemont Drive Median Improvements</li> <li>Continued to work with the City to complete the design and construction of the Voltaire Street Bridge Retrofit</li> </ul>

<ul style="list-style-type: none"> <li>Consider funding for two public improvement projects</li> </ul>	<p>Project</p> <ul style="list-style-type: none"> <li>Continued to work with the City to provide cost estimates on two public improvement projects.</li> </ul>
<p><b>Increase Affordable Housing</b></p> <ul style="list-style-type: none"> <li>Complete Stella at Five Points</li> <li>Initiate construction of Veterans Village of San Diego, Phase III</li> <li>Consider potential new affordable housing development at the corner of Washington and Hancock Street</li> </ul>	<p><b>Status</b></p> <ul style="list-style-type: none"> <li>Continue construction of Stella at Five Points and 85 unit Condo Complex with 13 Affordable Housing Units</li> <li>Started construction on Veterans Village of San Diego, Phase III.</li> <li>Continue to work with the Developer to finalize the Owner Participation Agreement for the development of an 85 unit affordable housing complex.</li> </ul>
<p><b>Economic Development</b></p> <ul style="list-style-type: none"> <li>Assist the City in completing the Midway Pacific Highway Corridor and Old Town Community Plan Update</li> <li>Assist the City in completing the Uptown Community Plan Update</li> <li>Continue the Five Points Traffic Circulation Study</li> <li>Continue to market and implement the Morena Blvd. Storefront Improvement Program</li> <li>Approve the North Bay Storefront Improvement Program</li> </ul>	<p><b>Status</b></p> <ul style="list-style-type: none"> <li>Approved funding for the Midway/Old San Diego Community Plan Update.</li> <li>Continued to work with City staff on the Uptown Community Plan Update</li> <li>Completed the Five Points Traffic Circulation Study. Working with City staff to finalize the document and implement the conclusions.</li> <li>Funded a loan for Baci/Da Ninos Pizza for Façade Improvements.</li> <li>Agency approved the North Bay Storefront Improvement Program.</li> </ul>
<p><b>Neighborhood Preservation</b></p> <ul style="list-style-type: none"> <li>Assist with the implementation of a Banner District in the Morena Boulevard Business District</li> </ul>	<p><b>Status</b></p> <ul style="list-style-type: none"> <li>Completed</li> </ul>

**Redevelopment Agency of the City of San Diego  
North Park Redevelopment Project Area  
Status of FY 2010 Work Plan**

<p><b>Eliminate Blight</b></p> <ul style="list-style-type: none"> <li>Provide Agency funds for property improvements along University between Grim and 31<sup>st</sup>.</li> </ul>	<p><b>Status</b></p> <ul style="list-style-type: none"> <li>A pending sale of 3067 University Avenue did not close. The Agency is now in negotiations to acquire the property for private development.</li> </ul>
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<p><b>Improve Public Infrastructure</b></p> <ul style="list-style-type: none"> <li>• Begin construction of streetscape improvements along 29<sup>th</sup> and North Park Way adjacent to a proposed mini-park.</li> <li>• Provide Agency funds for streetscape improvements on University between Grim and 31<sup>st</sup>.</li> <li>• Transfer the Agency owned surface parking lot behind the North Park Theater to the City of San Diego for construction of a proposed mini-park.</li> </ul>	<p><b>Status</b></p> <ul style="list-style-type: none"> <li>• \$125,000 was provided to the City to fund the design of the improvements.</li> <li>• On hold due to the pending acquisition of 3067 University Avenue.</li> <li>• To be considered after the design of the park is completed.</li> </ul>
<p><b>Increase Affordable Housing</b></p> <ul style="list-style-type: none"> <li>• Begin rehabilitation of the North Park Inn (University Avenue west of Pershing) to provide 17 units of permanent supportive rental housing.</li> <li>• Enter into an Owner Participation Agreement for 82 units of affordable rental housing (Florida Street south of University)</li> <li>• Negotiate an Owner Participation Agreement for affordable rental housing (El Cajon and Georgia).</li> </ul>	<p><b>Status</b></p> <ul style="list-style-type: none"> <li>• The project is anticipated to be completed in May 2010.</li> <li>• The Agreement has been executed. The project is pending an award of Low Income Housing Tax Credits</li> <li>• Other potential sources are being considered to fill a funding gap for the project.</li> </ul>
<p><b>Economic Development</b></p> <ul style="list-style-type: none"> <li>• Implement the enhanced storefront improvement program</li> <li>• Improve signage at the North Park Parking Garage.</li> </ul>	<p><b>Status</b></p> <ul style="list-style-type: none"> <li>• The Agency board approved in March 2010.</li> <li>• Additional signage has posted on the garage and along 30<sup>th</sup> Street.</li> </ul>
<p><b>Neighborhood Preservation</b></p> <ul style="list-style-type: none"> <li>• Recapitalize the Housing Enhancement Loan Program (HELP).</li> <li>• Begin rehabilitation of the historic Lafayette Hotel (El Cajon Blvd west of Louisiana).</li> <li>• Negotiate forgivable loans with property owners along University between Grim and 31<sup>st</sup> for commercial rehabilitation.</li> </ul>	<p><b>Status</b></p> <ul style="list-style-type: none"> <li>• The program has been recapitalized.</li> <li>• The groundbreaking occurred in April 2010.</li> <li>• On hold due to the pending acquisition of 3067 University Avenue.</li> </ul>

**Redevelopment Agency of the City of San Diego**  
**San Ysidro Redevelopment Project Area**  
**Status of FY 2010 Work Plan**

<b>Eliminate Blight</b> <ul style="list-style-type: none"> <li>Consider adopting Plan Amendment to extend Eminent Domain Authority</li> <li>Complete Mid-Term Review of San Ysidro Redevelopment Implementation Plan</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>Amendment to be considered in Summer 2010</li> <li>Completed Mid-Term Review of San Ysidro Redevelopment Implementation Plan</li> </ul>
<b>Improve Public Infrastructure</b> <ul style="list-style-type: none"> <li>Complete first phase of San Ysidro Lighting Project</li> <li>Initiate planning and design for second phase of San Ysidro Lighting Project</li> <li>Complete construction of Camino de la Plaza Improvement Project</li> <li>Complete planning and design of West Camino de la Plaza Improvement Project</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>12 pole attachments and 20 decorative lights were installed, and completed bid for 16 cobra lights</li> <li>Initiated planning and design for 7 new pole light attachments</li> <li>Completed construction of Camino de la Plaza Improvement Project</li> <li>Approved West Camino de la Plaza Improvement Project; revised plan underway</li> </ul>
<b>Increase Affordable Housing</b> <ul style="list-style-type: none"> <li>Complete construction of the El Pedregal Family Apartments</li> <li>Implement Verbena Project (OPA) – subject to developer obtaining financing</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>Construction underway, and slated for completion by May 2010</li> <li>Full financing secured, and construction is underway and slated for completion by Spring 2011.</li> </ul>
<b>Economic Development</b> <ul style="list-style-type: none"> <li>Consider entering into various Owner Participation Agreements with business property owners to fund their storefront improvements</li> <li>Consider Amendment to Agreement with the San Ysidro Business Association (SYBA) for expanded economic revitalization activities</li> <li>Consider approving the 6<sup>th</sup> Implementation Agreement for development of Las Americas West</li> <li>Consider making offer to sell Civic Parcel to ownership of Las Americas</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>Approved Storefront Improvement Program for San Ysidro Redevelopment Project Area</li> <li>Approved amendments to the SYBA Agreement to implement a utility box art program, a banner program, and installation of bench and plaque to commemorate the San Ysidro centennial and completion of the Camino de la Plaza Project</li> <li>Approved 6<sup>th</sup> Implementation Agreement for development of Las Americas West</li> <li>Delay in order to re-initiate feasibility of developing a library at the Civic parcel</li> </ul>

West, or release possible Request for Proposal (RFP) for subject property	
<b>Neighborhood Preservation</b> <ul style="list-style-type: none"> <li>• Consider Agreement with Casa Familiar for targeted marketing and outreach of enhanced Residential Rehabilitation Program</li> <li>• Consider agreement with a non-profit organization to perform community improvements, tree planting, graffiti removal, clean-ups of public right-of-ways and other community enhancement activities</li> <li>• Assist the City in initiating the San Ysidro Community Plan Update</li> </ul>	<b>Status</b> <ul style="list-style-type: none"> <li>• Approved Agreement with Casa Familiar to assist the Agency in implementing targeted marketing and outreach of affordable housing programs</li> <li>• Approved Agreement with Urban Corps to implement various neighborhood revitalization and community clean up events throughout the year.</li> <li>• San Ysidro Community Plan Update set to “kick off” in Spring 2010. Staff to provide continued support throughout the entire plan update process.</li> </ul>